













Lesson 3: Training and Mentoring Approaches





Training and Mentoring Approaches

- ✓ Social farming needs more than farming skills it requires guidance, support and empowerment of vulnerable participants.
- ✓ Mentoring is at the heart of inclusive and sustainable farm environments.
- ✓ Mentors are not supervisors but facilitators of learning and inclusion.
- ✓ Through empathy, encouragement and guidance, everyday farm tasks become opportunities for growth.
- ✓ This lesson combines theory and practice to show how mentoring builds confidence, independence and belonging.





Role of Mentors in Social Farming

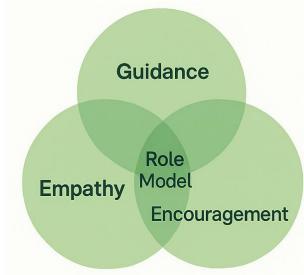
Cornerstone of inclusion: Mentors link farm work with the mission of empowering vulnerable groups.

Lead through empathy & encouragement: Not authority or control.

Role models: Patience, respect and consistency create safety and belonging.

See the person, not only the task: Understand hidden challenges (anxiety, trauma, low self-confidence).

Balance: Provide structure without overprotection, freedom without neglect.



LEADERSHIP

Mentors lead by example, fostering a community calture of respect and inclusivity

GUIDANCE

Mentoring involves building a safe, trusting environment where participants feel valued.

EMPATHY

Good mentors understand challenges and adapt tasks to individual needs.

ENCOURAGEMENT

Recognizing small successes boosts contidence and promotes resilience.



IN INCLUSION THROUGH SOCIAL FARMING Listening & Giving Instructions: Everyday Mentoring in Action

Active Listening

- Participant avoids eye contact and gives short answers → Mentor asks: "Would you like me to explain again?"
- During seed planting: "Can you show me with your hands how deep we should place the seed?"

Clear Instructions

- Instead of "Prepare the garden bed" \rightarrow 4 steps: bring tools \rightarrow remove weeds \rightarrow smooth soil \rightarrow mark rows.
- Color-coding: green watering can = indoor plants, blue = outdoor.
- Mentor demonstrates slowly: "I place the seedling \rightarrow cover with soil \rightarrow press gently \rightarrow water once." Participant repeats.





Constructive Feedback

- ✓ "I see you planted in straight rows well done."
- ✓ Sandwich method: "You focused really well \rightarrow try spacing plants a bit more \rightarrow I know you can do it."

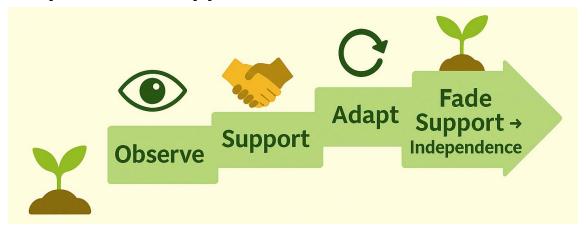
Practical Everyday Solutions

- ✓ Low focus \rightarrow 10-minute tasks + visual timer.
- \checkmark Anxiety with tools \rightarrow start with small hand tool.
- ✓ Memory support \rightarrow laminated step-by-step cards at workstation.
- ✓ Low endurance \rightarrow alternate heavy and light roles (weeding \leftrightarrow labeling jars).
- ✓ Safe failure → practice planting in tray before moving to the field.





- ✓ Focused on task performance & building work habits.
- ✓ Goal: guide step by step until participants work independently.
- ✓ Role of job coach:
 observe → support → adapt → fade support.



Builds confidence, autonomy and resilience.





Core Principles & Practical Approaches

Principles:

- Individualised support
- Step-by-step skill development
- Hands-on learning
- Encouragement of independence
- Consistency & predictability

Practical Approaches:

- **1.Task breakdown:** e.g. lettuce harvest = select \rightarrow loosen \rightarrow cut \rightarrow wash \rightarrow crate.
- 2. Visual supports: step cards/icons for planting.
- **3.Prompting & fading:** demo \rightarrow verbal \rightarrow visual \rightarrow independence.
- **4.Positive reinforcement:** "You harvested 3 heads today—improvement from yesterday!"
- **5.Problem-solving together:** "What do you think happened here?"





Challenges, Solutions & Exercise

Common Challenges & Solutions:

- ✓ Slow pace \rightarrow adjust, repeat in short sessions, celebrate small wins.
- ✓ Resistance/anxiety → start with low-risk tasks, build gradually.
- ✓ Inconsistent performance → maintain routine, adapt tasks to energy.
- ✓ Communication barriers \rightarrow *gestures, demos, simple visuals.*

Practical Examples:

- \triangleright Selling products at market \rightarrow coach models greetings \rightarrow fades support.
- ➤ Packaging boxes → break into stages, reduce supervision over time.
- \rightarrow Weeding \rightarrow marked row, breaks, check-ins \rightarrow longer focus achieved.





Why Ongoing Support Matters: Sustaining Inclusion and Empowerment

- ✓ Mentoring continues after tasks are learned.
- ✓ Ensures growth, motivation and belonging over time.
- \checkmark Not constant supervision \rightarrow but systems of stability & encouragement.
- ✓ Protects dignity: adapts to health, motivation and energy changes.

Examples:

- ightharpoonup Tired participant ightharpoonup lighter task (sorting, labeling, preparing tools).
- \rightarrow Outdoor work canceled \rightarrow indoor alternative (seed sorting, packaging).





Key Strategies in Practice: From Feedback to Flexibility

- ✓ Regular feedback → balanced correction + recognition of effort.
- ✓ Reflection sessions → daily/weekly sharing of achievements & struggles.
- ✓ Peer support → newcomers paired with experienced participants.
- ✓ Consistent routines + flexibility → structure with adaptable alternatives.
- ✓ Crisis response → supportive debriefs:

what happened \rightarrow one improvement \rightarrow recognition of support.

Examples:

- Friday reflection circle → feedback adjusts next week's roles.
- Younger participant helps older with tools → teamwork & pride.
- Conflict resolved → group agrees on clearer signals.





Practical Tools:Designing Ongoing Support Plans

- ✓ Daily feedback & reflection routines.
- ✓ Monitor energy & adapt tasks promptly.
- ✓ Encourage peer mentoring.
- ✓ Document progress (checklists, photos, charts).
- ✓ Use debriefing to rebuild trust.







Productivity & Learning:A Delicate Balance

- **✓** Farms = economic units + learning environments.
- ✓ Too much focus on productivity → pressure & exclusion.
- ✓ Too much focus on learning → loss of efficiency & sustainability.
- ✓ Balance = both goals **reinforce each other**.
- ✓ Productivity includes social value: confidence, skills, belonging.

Guidelines:

- View productivity as both output + social growth.
- Match tasks to abilities (slower + skilled roles together).
- Use production tasks as teaching opportunities.
- Clarify which tasks need precision vs. which allow practice.
- Celebrate yields and learning milestones equally.





Learning While Producing

Examples:

- \rightarrow Preparing vegetables for market \rightarrow experienced weigh & clean, newcomers label.
- \triangleright Bread making \rightarrow one kneads slowly (practice), another keeps schedule.
- ➤ Orchard → faster workers harvest, learners sort by size/quality.
- Packaging herbs → newcomers practice sealing, experienced check stock & quality.





Principles & Approaches:Mentoring Vulnerable Groups

Core principles:

- \checkmark See the person, not the difficulty \rightarrow focus on abilities, interests, and potential.
- \checkmark Adaptation without overprotection \rightarrow support + freedom to try, fail, and learn.
- ✓ Predictable routines → reduce anxiety, increase stability.
- ✓ Feedback with recognition → highlight effort and progress.
- ✓ Respect & dignity → patience in every interaction.





Mentoring Vulnerable Groups: Approaches & Examples

Group / Challenge	Approach	Practical Example
& Physical disabilities	Adapted tools, raised beds, clear pathways	Limited mobility → raised bed + lightweight watering can → independence
Mental health	Calm routines, encouragement on low	Depression → warm greeting + small task list → gradual
difficulties	days	engagement
Elderly	Shorter tasks, rest opportunities, value life experience	Older adult → garden work + labeling jars → balanced activity
Youth at risk	Clear rules, visible success in small steps	Teenager with low focus → 3-step tasks + immediate feedback → completion celebrated
Migrants / language barriers	Visual instructions, peer support	Language barrier → picture-based composting guide → independent practice





Good Practice Examples in Social Farm Mentoring

Approach	Description	Key Benefit
	Participants rotate roles (planting, watering, harvesting).	Prevents boredom, reveals strengths.
Story-Based Skill Training	Instructions embedded in simple stories (e.g., animal feeding as a daily story).	Easier recall, builds pride in repetition.
Peer Shadowing	Newcomer paired with an experienced participant.	Builds skills and empowers both individuals.
Quiet Zone Workspaces	Designated calm spaces for focused tasks.	Reduces anxiety while keeping participants included.
Success Journals	Participants record achievements with drawings, notes or photos.	Creates visible progress, strengthens confidence.





Good Practice Examples in Social Farm Mentoring

Approach	Description	Key Benefit
	Challenges turned into collective brainstorming and solution testing.	Fosters teamwork and values participants' opinions.
Inclusive Tool Design	Tools adapted for easier handling (lightweight watering cans, soft handles).	Enables participation for those with physical barriers.
Celebrating Micro- Achievements	Weekly recognition of small victories (e.g., finishing a row, speaking up).	Weekly recognition of small victories (e.g., finishing a row, speaking up).
	A bench signals that someone needs support; peers/mentors offer conversation.	Encourages healthy communication, reduce anxiety.
Market Simulation Training	Practice market setup and sales in a safe environment before real markets.	Increases confidence, prepares for real social settings.





Practical Mentoring Toolkit: Everyday Tools for Inclusive Guidance

Category	Tools & Methods	Practical Examples
Visual Support Tools	Step-by-step picture cards, laminated posters, colour-coded tools, checklists	Participant with limited literacy uses a laminated checklist → ticks tasks off daily.
● Communication & Feedback	Feelings board (Mentor uses two positive comments + one suggestion → feedback stays balanced.
Routines & Reflection	Morning briefing with visuals, daily reflection circles, progress folders	End-of-week reflection board → sticky notes under "I enjoyed / I learned / I found difficult."
Peer Support Tools	Buddy system, shared problem-solving board	New participant paired with a buddy → learns tasks and feels included.
Applied Visuals in Tasks	Pocket-sized instruction cards	During animal care → pocket card with feeding steps ensures accuracy & independence.





Key Messages from Lesson 3

Mentoring in Social Farming means:

- ✓ Empathy + Encouragement + Guidance → safe, inclusive environment.
- ✓ Practical skills (listening, clear instructions, feedback) make daily tasks learning opportunities.
- ✓ Job coaching builds confidence through step-by-step support and gradual independence.
- ✓ Ongoing strategies (feedback, reflection, flexibility, peer mentoring) sustain motivation and belonging.
- \checkmark Balance productivity with learning \rightarrow both economic results and social value matter.
- ✓ **Tailored mentoring** ensures every vulnerable group can contribute and grow.
- ✓ Good practices & toolkit turn theory into practical, everyday tools.





